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APR 6 2004

FCC - MAILROOM



April 2, 2004

Marlene H. Dortch, Secretary Federal Communications Commission Office of the Secretary 445 12th Street, SW Washington, DC 20554

RE: Notice of Ex Parte Communication

WC Docket Nos. 02-33, 02-52, 01-337, 01-338, 03-266, 04-36

Dear Ms Dortch:

On March 31, 2004, Steve Gray, James Thompson and Bill Courter met with Commissioner Martin and Senior Legal Advisor Dan Gonzalez regarding issues in the above-referenced docket concerning the possible impact on the facilities-based CLEC industry. We are also filing the attached document that was discussed and left behind during this meeting.

Very truly yours,

William H. Courter
Assistant General Counsel

Cc Commissioner Martin
Dan Gonzalez

No. of Caclas rec'd List ABCDE

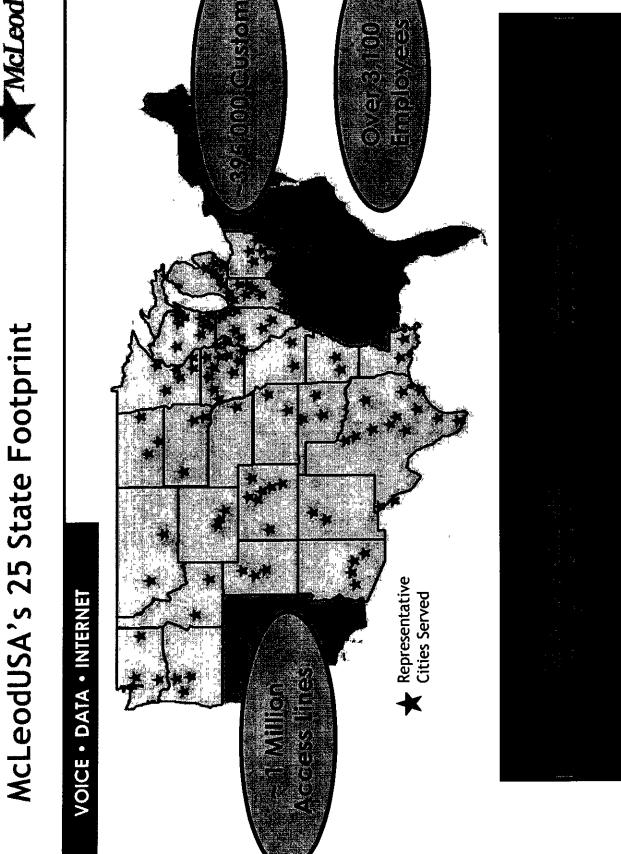


Company Overview



- Forstmann Little & Co. today owns 58% of McLeodUSA
- Focused strategy on integrated communication services in a 25-state footprint covering Midwest, Southwest, Northwest and Rocky Mountains
- New, experienced management team has executed strategic initiatives that have substantially improved the operation of the business
- One of the nation's largest, independent competitive telecommunications services providers
 - Approximately 1 million business and residential access lines in service
 - 65% UNE-L; 35% UNE-P/Resale
 - Approximately 395,000 customers at 4Q03
 - Approximately \$870 million of Telco revenue in 2003
 - Positive Telco EBITDA since 2Q02





McLeodUSA Strategy



- Customer oriented thinking
- Simplified products... to sell, deliver, bill and service... packaged to provide value-added customer solutions
- Low cost, highly reliable, facilities-based network
- Streamlined business processes and the "right" systems infrastructure... scalable for growth
- Trained, committed workforce... high quality performance
- Teamwork, integrity and accountability in all we do
- Focus on profitable revenue growth & positive cash flow

2003 Operating Highlights



VOICE • DATA • INTERNET

Significantly Improved Operational and Financial Performance

	<u>2002</u>	<u>2003</u>
 Customer satisfaction 	85%	92 %
 Billing ticket accuracy 	99.3%	99.7%
 Network reliability 	99.994%	99.999%
Business line churn	2.5%	1.8%
 Total line churn 	2.6%	2.1%
Lines on network (UNE-L)	52 %	65%
• **QUALITY*Certifications	0	3,100
• Revenue	\$992MM	\$869MM
Gross margin %	37.4%	42.6%
Cost savings	\$ 75MM	\$11 4 MM
 Total SG&A 	\$350MM	\$312MM
 Adjusted EBITDA 	\$ 21MM	\$58MM

2004 Goals



- Continued network quality and reliability
- Maintain customer satisfaction rating >90%
- Continued "first bill" review and accuracy > 99.7%
- Reduce customer churn
- Complete 2004 **CUALITY* training and certification program
- Launch new products: IAD phase 3 (VoIP) and managed services

Summary



- Complete set of product offerings... Voice, Data and Internet
- Outstanding, experienced management team with proven track record
- Highly trained and committed workforce
- Outstanding operational performance...service delivery, billing and customer care
- Excellent reputation for high quality service
- Commitment to excellent, long-term customer relationships



Multiple proceedings on CLEC access to "Bottleneck" facilities



- 271 Forbegrance
 - 271 approvals just completed
 - Basic premise . . . RBOC obligations continue
 - Independent obligation exists
- VolP
 - Last-mile facilities cannot be replicated
 - Need Title II access to IP-enabled loop and transport facilities
 - Maintain existing ability to use collocations for VoIP
- Fiber-to-the-Home
 - Home means home -- not curb
 - Slippery slope
 - RBOCs have not curtailed investment
- Broadband NPRM
 - Residential only; Retail
 - Not wholesale or underlying facilities

Key Requirements



VOICE • DATA • INTERNET

Continued unbundled access and full use at TELRIC • Loops

Continued unbundled access and full use at TELRIC

• EELS

Continued unbundled access and full use at TELRIC Transport

1 – 2 year transition @ TELRIC pricing in competitive markets Switchport

Pricing UNEs at TELRIC

"Just and Reasonable" for non-UNEs

strict and expedited enforcement

All pricing subject to imputation

NRCs continue to be a barrier to facilitiesbased competition